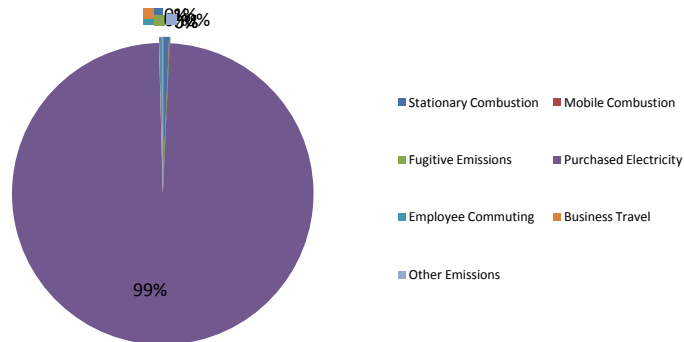


Carbon Footprint Summary

Independence Blue Cross

Combined GSF of All Facilities: 946270		Completed by: Mike Flanagan	
Total Number of Employees: 3720		Contact Info: 215-241-2469 michael.flanagan@ibx.com	
Emissions Source	Estimated Total Annual Emissions (CO ₂ E tpy)	Emissions per Square Foot (CO ₂ E tpy / ft ²)	Emissions per Employee (CO ₂ E tpy / employee)
<i>Stationary Combustion</i>	105.073395	1.11E-04	2.82E-02
<i>Mobile Combustion</i>	18.89268074	2.00E-05	5.08E-03
<i>Fugitive Emissions</i>	0	0.00E+00	0.00E+00
<i>Purchased Electricity</i>	16148.52657	1.71E-02	4.34E+00
<i>Employee Commuting</i>	66.38588232	7.02E-05	1.78E-02
<i>Business Travel</i>	0	0.00E+00	0.00E+00
<i>Other Emissions</i>	0	0.00E+00	0.00E+00
Total Annual Carbon Footprint	16339	1.73E-02	4.39E+00

Carbon Footprint Distribution (% of Total)



Note: CO₂E tpy = Carbon Dioxide Equivalent Metric Tons per Year